

# From the Executive Director

**D**uring my first trip to Mali in 2006, I was confused when a woman I had never met walked up to me, handed me a small leather box, and said, “I want to weave a friendship with you,” in her Dogon language. With your help, I have learned a great deal in the years since then about how friendships are woven and dreams are realized. It has been a privilege to work with hundreds of people from Mali, Ecuador, and the United States and to see how their horizons expand, their confidence grows, they move closer to deeply held goals, and their visions change as their lives intertwine with each other’s.

I am grateful for your support for The Tandana Foundation each time I see the smile of an Ecuadoran patient who has received respectful health care from our volunteer teams; each time I hear the songs composed on the spot by Malian villagers to welcome Tandana volunteers; when I have the honor of delivering mail from volunteers to their former host families; when one of our scholarship students tells me about her career goals; when I watch Dogon women democratically discussing what they most want for their village, and then how to manage the cotton bank we have helped them create; when I see students watering precious

plants in their school gardens; when one of our volunteers writes that her own life goals have changed because of her Tandana experience; and in countless other moments.

The Tandana Foundation is focused on connecting and encouraging people, and you who read this report are important people among them. With your help, we have made a difference in 25 communities in Ecuador and 6 villages in Mali. Growing from an idea in 2006 to a healthy organization working on three continents, Tandana has touched the lives of thousands of villagers and hundreds of volunteers. The list of accomplishments you will see here amazes even me, and these actions would not have been possible without many individuals of different cultures, faiths, ages, and professions coming together to weave their efforts, dreams, passions, and generosity together. In this kind of tapestry, dreams become real and artificial limitations fade away. May we all continue to contribute our strands.

ANNA TAFT



**“Thank you, Anita, for coming to our community of Agualongo and making my dream reality. I hope you come back soon to Agualongo with more students... all those from the foundation I hope you come to Agualongo to meet us, always our doors will be open to you, thank you for everything, take care, and a big hug for all of you, may God protect you and give you health. Thank you from my heart and a warm greeting for all of you.”**

**Olga Perugachi  
Scholarship Student and Host  
Agualongo, Ecuador**

# Accomplishments

"The happiness that The Tandana Foundation has brought us is like fresh water that gives strength to the fish. We are not favored by nature, but God has put The Tandana Foundation in our path to fill us with joy and strength. Long live the friendly cooperation between The Tandana Foundation and the village of Kansongho, and thank you infinitely."

Seguemo Tembiné  
Chief of Kansongho, Mali



## Scholarships

- For 71 secondary school students in Ecuador
- For 4 university students in Ecuador

## Services

- Health care in 20 communities in Ecuador
- Free English and math courses during the school vacation in Quichinche, Ecuador
- Assistance at the UCINQUI native tree nursery in Achupallas, Ecuador
- Assistance at rural health centers in Gualsaqui and Iltuman, Ecuador and hospitals in Otavalo and Ibarra, Ecuador
- Teaching in rural elementary schools in Panecillo, Quichinche, Padre Chupa, and Inguincho, Ecuador
- Training in project management in 5 communities in Mali; training in gardening and tree farming techniques in 4 communities in Mali
- Literacy classes in Kansongho and Kani-Gougouna, Mali
- Assistance with agricultural innovation in Kansongho and Sal-Dimi, Mali
- Soap-making training in Kansongho, Mali
- Assistance with the Savings For Change micro-credit program in Wadouba, Mali

## Volunteer Programs

- 26 groups in Ecuador
- 4 groups in Mali

## Projects

- 4 school gardens: Kori-Maounde, Tereli, and Yarou Plateau (Mali); Padre Chupa (Ecuador)
- Community Orchard in Kansongho, Mali
- 2 grain banks: Kansongho and Sal-Dimi, Mali
- Cotton Bank and latrine in Kansongho, Mali
- Storehouse in Yarou Plateau, Mali
- Restoration and improvement of 4 wells in Sal-Dimi and Kansongho, Mali
- School computer lab in Gualsaqui, Ecuador
- School library in Quichinche, Ecuador
- Community center improvements in Agualongo and La Banda, Ecuador
- Improvements to potable water systems in Panecillo Regional System, serving five communities and La Banda system, serving one community in Ecuador
- Sports equipment in Padre Chupa, Ecuador
- Tree nursery in Achupallas, Ecuador
- Bus stop for La Banda, Ecuador

# Grain and Cotton Banks



The villagers of Wadouba Commune in Mali live mostly by subsistence farming of millet and peanuts. They have been making improvements to their agriculture by constructing anti-erosion dikes in and around their fields and building enclosures to better conserve their harvested millet. Still, with the decreasing rainfall in recent years, they are having a hard time growing enough food to last until the next harvest. During the dry season, most of the young people leave the village to look for work in the cities and earn money to buy food and other necessities for their families in the village. To respond to the problem of food security in the region, some villages have decided to start grain banks. The Tandana Foundation has provided materials for the storehouse and an initial stock of grain to the villages of Kansongho and Sal-Dimi. Tandana has trained a committee in each village, chosen by the general assembly, to manage the banks. The grain is sold throughout the year at a constant price, much less than the sky-high levels the market price reaches during the rainy season, and proceeds from each year's sales are used to purchase more grain immediately after

the next harvest at the annual low price. Thus, a revolving stock of grain is available for purchase in the village at an affordable price.

The women of Kansongho decided to create a cotton bank, based on the same model as the grain banks. Like many Dogon women, they buy raw cotton grown in other parts of Mali and transform it to earn income. They pick out the seeds, card, and spin it, then hire men to weave it into strips of cloth. Then, they sew the strips together into wider cloths and sell it to a neighboring village for indigo dyeing. With the help of The Tandana Foundation, they purchased a large stock of cotton in 2010 and created a committee to manage it. After receiving training in how to manage the stock and keep records, the committee divided the stock among all the women who wanted to work with cotton, noting how much each woman would owe for the cotton once she had sold the cloth made from it. The Tandana Foundation also helped them build a storehouse to keep the cotton safe and serve as a meeting place. Each year, they use proceeds from the previous year's sales to restock the cotton bank.



# Health Care

**T**hrough its health care program, The Tandana Foundation aims to improve rural community members' access to basic health care and support local rural health professionals in caring for their populations. Tandana's health care work has two stages: community visits by groups that include North American health care providers and follow up after these visits. Our Health Care Volunteer Vacation groups work in a different community each day, setting up in the school or community center. Doctors and P.A.s examine the patients, make diagnoses, and prescribe medications from our portable pharmacy. Dentists use our portable dental equipment to fill cavities, extract teeth, and do other dental work. We perform basic laboratory tests,

such as those for *H. pylori*, urinalysis, pregnancy, and streptococcus, on the spot and do ear cleanings as necessary. We also provide reading glasses to those who need them. Volunteers take basic history and vitals, package prescriptions, and do vision tests. At schools, we also weigh and measure the children, a nurse listens to their hearts and lungs, and we provide parasite medication if the children have not received it within 6 months of our visit. Our providers fill out referral forms for any patients they feel need additional care, tests, or specialists. The Tandana intern communicates with the patients and helps them navigate the public health system. It is our goal that, through this process, patients learn how to use the system on their own.



"I knew that it would be an amazing experience, but I didn't expect to be so blown away by the beautiful people and culture of Ecuador. It was one of the best experiences of my life. I cannot overstate how much I appreciate the hospitality of the Ecuadorian people and how they shared their gorgeous country with us. It has caused me to rethink parts of my life – I'm now seriously considering going into medicine! Working with such wonderful doctors helping people feel better was life changing. I hope to do much more volunteer work abroad in the future, and I can't thank the Tandana Foundation enough for giving me such an astounding experience."

**Emily Kuipers**  
Volunteer

## Most common diagnoses:

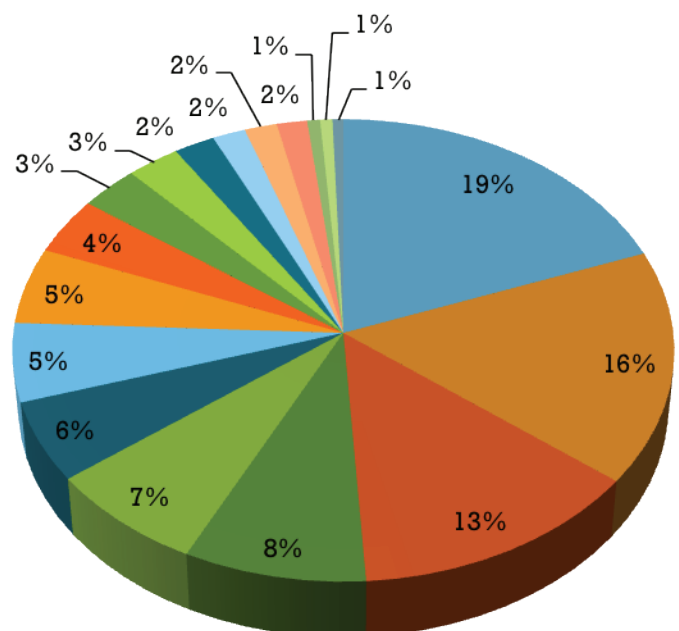
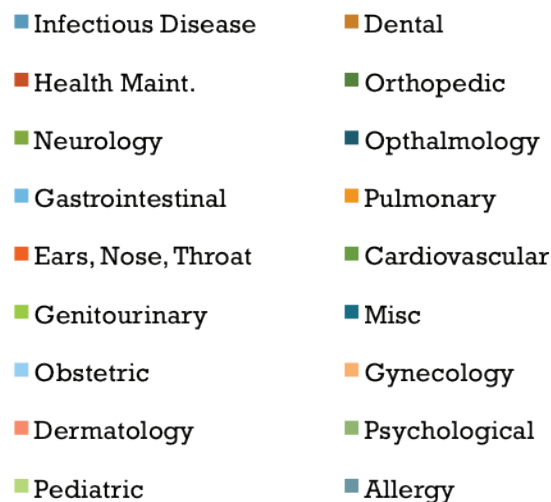
Parasites	508	Acute dental abscess	210	Upper respiratory inf.	141	<i>H. pylori</i>	83
Caries	431	Headache	194	Conjunctivitis	129	Hypertension	82
Well child	355	Arthritis	153	Otitis media	105	Cerumen	81
Bacterial plaque	268	Decreased visual acuity	147	Gastritis	91	Presbyopia	79
Back pain	220	Abdominal pain	145	Pterygium	90	Gastroesophageal reflux	76



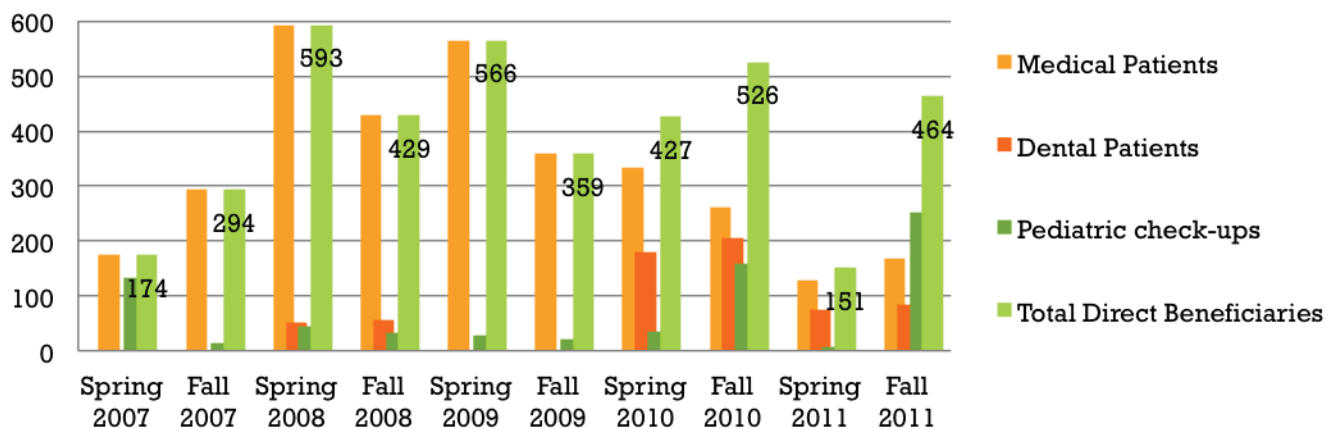
"Come, don't hesitate. Think of how you would like it to be and be assured that it will exceed that by far. You will go home absolutely overwhelmed by what you saw, who you met, what you've learned, and how your heart has expanded. You will be inspired to exceed your own expectations of yourself."

Jim Hoyne, M.D., volunteer

## Categories of Diagnoses



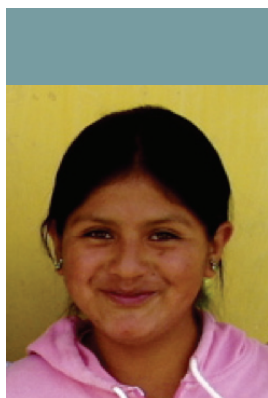
## Patient Visits\*



**\*These are minimum numbers as not all counts were complete.  
Total number of patient visits: >3573**

# Education

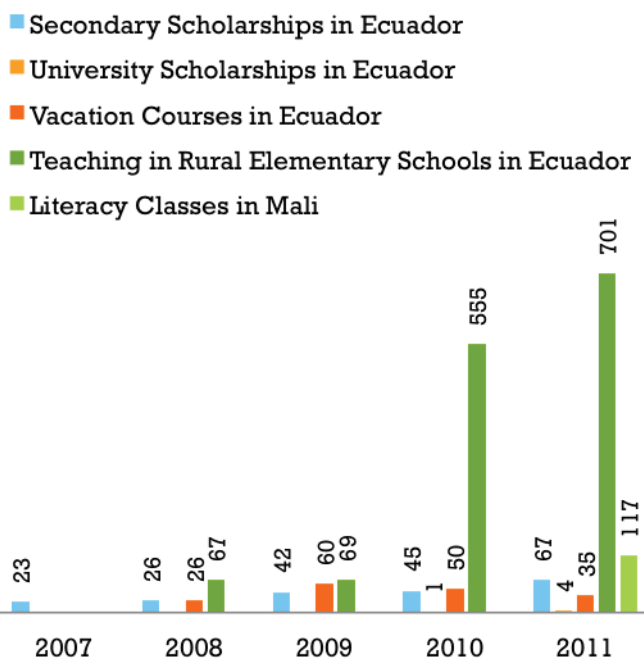
The Tandana Foundation began a scholarship program for students from rural Ecuador who wanted to attend colegio (7th-12th grades) in 2007 and added a university scholarship program in 2010. School is theoretically free in Ecuador, but there are many associated costs--books, supplies, uniforms, transportation, and unexpected costs that come up during the year such as field trips, painting the classroom, or helping a sick teacher--that make it impossible for many kids to continue beyond 6th grade. Our scholarship students come from rural communities in the mountains outside of Otavalo, Ecuador. Their families farm corn, potatoes, beans, and other crops, weave textiles and baskets, and commute to Otavalo for secondary education or formal-sector jobs. There are elementary schools in most of the communities where the kids live, or at least in nearby communities. It's very affordable to attend these schools. To continue beyond 6th grade, however, they must go to colegio in the city of Otavalo, a short bus ride away from home for most of them. When they start colegio, they are suddenly in classes with wealthier city kids, who sometimes put them down for being from the country or being poor. They say it is an adjustment, both socially and academically. The par-



**"I appreciate your help with all my heart for having turned my dreams into reality."**

**Aida Gualsaqui**  
**Scholarship Student**  
**Yamiro, Ecuador**

## Students Served



ents of most of our scholarship students have not studied beyond the elementary grades. Family income is generally between \$150 and \$250 a month.

Our scholarship students often have a difficult transition from their small, rural elementary schools to their large secondary schools in the city. They have asked us to offer summer classes to help them with their most challenging subjects, English and math. Each summer, we offer one month of free classes in these two subjects at the Quichinche school. Scholarship students and others in the community are welcome to participate. Local teacher Alfredo Flores teaches math, while our intern and volunteers teach English. We also take the students on a few field trips and arrange small service projects for them to participate in. The classes help reinforce their skills, catch them up on concepts they missed in school, and prepare them to succeed in the upcoming academic year.

Rural elementary schools in Ecuador often lack not only equipment, but also faculty trained in some of the subjects students are expected to learn. The Ati Pillahuasu School in Panecillo, the



Ulpiano Navarro School in Quichinche, and the Provincia de Tungurahua School in Padre Chupa have all asked us for assistance in teaching English and computer skills to their students. Our interns and long-term volunteers often teach in these schools, providing more individual attention to students and, often, more knowledge of the subject matter than would otherwise be available. They also offer a cross-cultural experience to the kids and receive lots of affection in return.

In Mali, meanwhile, the women of Kansongho decided that in order to more effectively run their micro-businesses and negotiate in the marketplace, it would help to have basic literacy and numeracy skills. With help from Vital Edge Aid, Tandana created the first literacy and numeracy booklets in the Tommo So language and began classes. After their weekly savings group meetings, the women participate in an hour-long class taught by a local instructor. So far 117 women in Kansongho and nearby Kani are participating, and we hope to offer courses to more villages next year. The students excitedly read letters from the chalkboard, identify written numbers, and write their own letters and numbers on slates. Women of all ages participate.



Tandana has also helped schools in both Mali and Ecuador with projects to enrich the educational experiences of their students. These include four school gardens, a school computer lab, a school library, and sports equipment.



**"It's great for us. We're happy. It gives us illumination... Studying is hard, but with courage we put effort into it and we're learning. We love learning."**

**Marie Tembiné  
Literacy Student  
Kansongho, Mali**

# Faces



**Vicente Pazmiño**

LOCAL COORDINATOR IN ECUADOR

Vicente Pazmino has lived in Panecillo, Ecuador, his entire life, and he has dedicated much of his time and energy to the betterment of his community. He began working with Tandana Foundation Executive Director Anna Taft in 1998 in a volunteer capacity, and in 2007 he was hired to oversee Tandana's scholarship program in Ecuador. In this role he keeps all of the scholars and their families informed, purchases school supplies and uniforms, controls all expenditures, and monitors student progress. He also helps a great deal with community projects and placement of volunteers.



**Moussa Tembiné**

LOCAL COORDINATOR IN MALI

Moussa came to Tandana with over ten years of experience in the development field with a wide variety of NGOs, including Action Mopti, Amprode Sahel, and PRBP. As Local Coordinator, he works with communities to distill priorities and plan projects, oversees implementation, creates and trains local committees to manage the projects, and provides continuing follow up. Moussa says, "I always dreamed of helping my community through development and humanitarian actions." Tandana has allowed him to do that, as his experience and local knowledge help Tandana succeed.



**Margarita Fuerez**

SCHOLARSHIP STUDENT

Margarita was the first of our scholarship students to begin university. Her mother died when she was young, and her father has little income as a farmer. She and her sister paid for school by doing embroidery and weaving, despite pressure to drop out of school to earn more. Margarita now works at a daycare center to pay half of her university costs. Tandana pays the rest. Margarita organized a viewing of motivational videos for our scholarship students to encourage them to focus on education. She also helped design a community survey about community needs and Tandana's work.



**Shannon Ongaro**

PROGRAM COORDINATOR / TRUSTEE

Although her home is in Bozeman, Mont., Shannon Ongaro's extensive world travels have made her a citizen of the world. She was instrumental in the development of Tandana's Mali Volunteer Vacation Program and continues to coordinate this program as well as volunteer programs in Ecuador. Shannon is an insightful observer with a keen interest in the social and political development of the countries in which she works. On volunteer trips, Shannon's upbeat personality and friendly demeanor make her a sought-after leader, and her experience adds tremendously to board discussions.





## Claudia Fureez

PARTNER AND HOST

The first in her family to graduate from high school, Claudia Fureez is nearing a university degree in hotel and tourism studies. Claudia has been involved in Tandana activities since her youth. Through hard work and commitment to her dream, she has built a kitchen and dining room on her family's property in Panecillo, Ecuador, where she offers classes in traditional cooking that are a favorite of Tandana volunteers. Claudia and her family have also hosted a number of Tandana volunteers in their home, giving them wonderful experiences of indigenous culture and warm hospitality.



## Yagouno Tembiné

COOK / SAVINGS FOR CHANGE INTERN

Yagouno's lively wit and spunky attitude help her succeed in any circumstances. She was chosen by the women of her village to attend a cooking training that Tandana sponsored in 2010. Since then, she has been a cook whenever Tandana volunteers or other foreigners visit her village. An active participant in the Savings for Change micro-credit program, she was immediately a leader in her group, helping the other members learn the rules they had chosen. She was recently hired as an Intern to expand the program by teaching more women in other villages how to form savings groups.



## Anou Tembiné

LITERACY INSTRUCTOR

Anou was unable to continue his formal education after middle school. He traveled to the Ivory Coast to work and then returned to his native village Kansongho, Mali. Since Tandana began to work in his village, he has been a helpful and engaged participant in projects and is currently serving his second term as secretary of the grain bank. In 2011 Tandana gave him training in Tommo So literacy and numeracy instruction and hired him to teach literacy classes for women. Anou is also learning from Moussa about other aspects of community development and assisting with work in other villages.



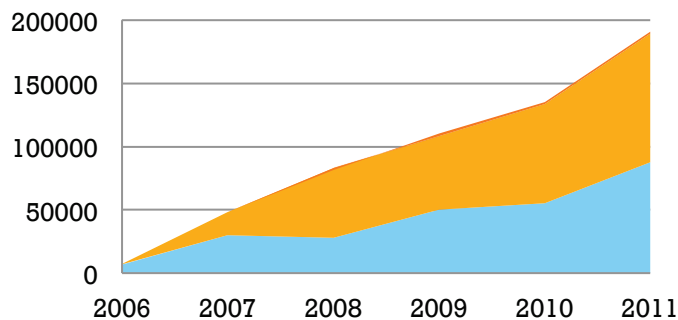
## Lindsey Oswald Smith

INTERN / PROGRAM COORDINATOR /  
SPECIAL PROJECTS COORDINATOR

In 2008 Lindsey was Tandana's first intern in Ecuador. She taught in the Panecillo school, pioneered our patient follow-up program, coordinated our first Summer Volunteer Program, and built many relationships in the community. Before joining Tandana, she worked for the Southern Utah Wilderness Alliance and DharmaTech, among other non-profits. Based in Salt Lake City, Lindsey has helped with administration and special projects. She has returned to Ecuador to coordinate Tandana volunteer programs and visit her godsons, Kuri and Rumi. Lindsey's work and attitude are appreciated by all.

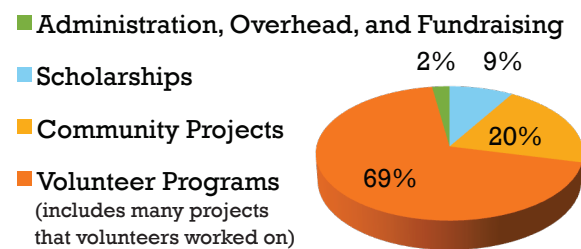
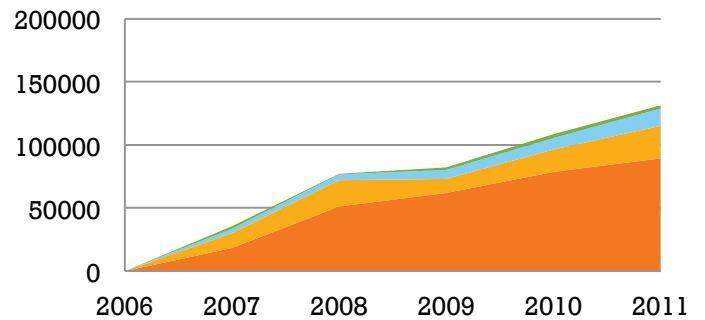
# Numbers

## Revenue

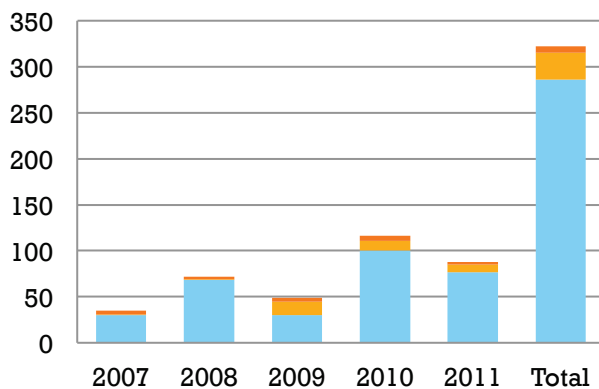


- Investment Income and Gain
- Program Fees and Sales
- Donations and Grants

## Expenses

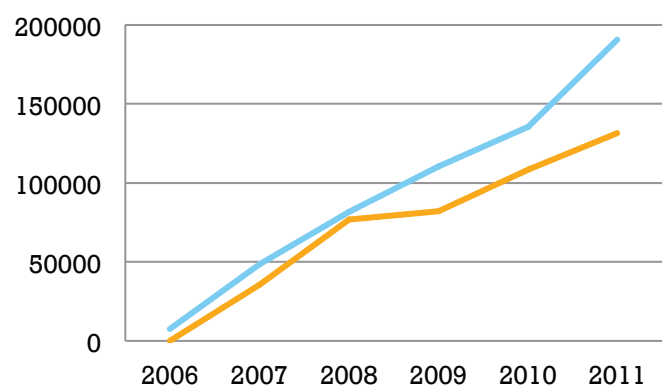


## Volunteers



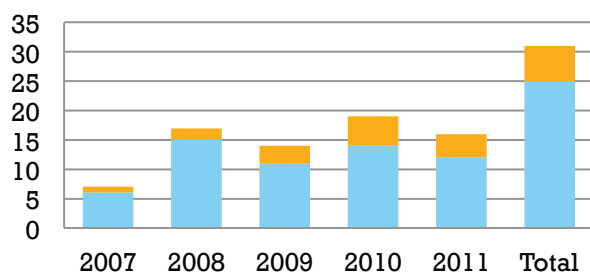
- Ecuador
- Mali
- U.S.

## Revenue & Expense



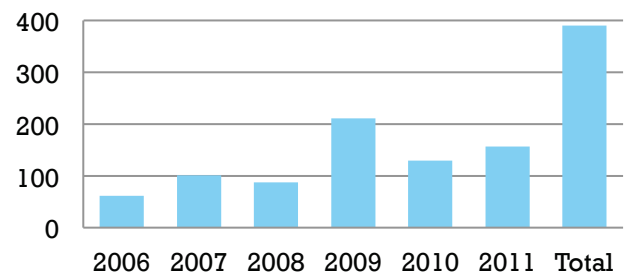
- Revenue
- Expenses

## Communities Served



- Communities in Ecuador
- Communities in Mali

## Number of Donors

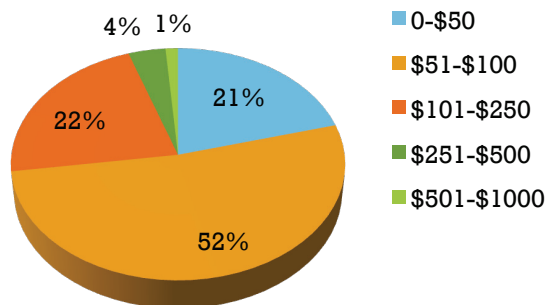


"I'm motivated to study English because my dream is to be able to communicate with the foreign students who come to my community. From my point of view, The Tandana Foundation is the best; it helps families with limited economic resources to be able to rise above, because nobody helped us before, and gives us opportunities to keep studying, I will always appreciate the foundation."

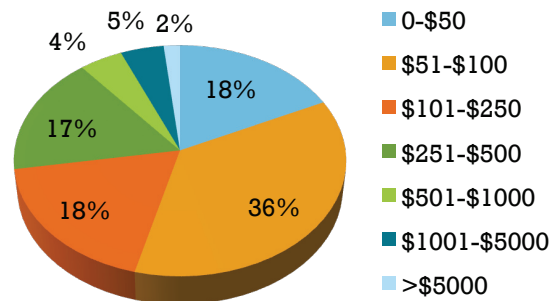
Jefferson Moran  
Scholarship Student and Host  
Agualongo, Ecuador



**2006 Distribution of Donation Amounts**



**2011 Distribution of Donation Amounts**



"The close interaction with community members through service is extremely rewarding and personal, and it is incredible how close I became with the other volunteers. This program has inspired me both personally and academically to the field of women's health... In reflecting on the various service projects I have completed over the years, my time in



Ecuador stands out as the experience where I began to consider the cultural, social, and environmental dimensions of health and health care, especially in rural communities. Specific moments and patients in the mobile clinic still stick with me and the experience was quite transformative in my life path... Tandana has been influential in guiding my life goals."

Molly Carroll  
Volunteer  
Washington, USA



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"I would like to thank the foundation and its volunteers for their support because I would not have been able to complete the work by myself. The nursery was in danger of collapsing and with the foundation's help we are pulling ourselves back up. My dream is to keep planting and diversify the species we have so that the nursery can continue supplying plants for reforestation and to protect our water sources."

**Matias Perugachi**  
Manager, UCINQUI Native Tree Nursery  
Achupallas, Ecuador

# Donors 2006 - 2011

**"I like the foundation a lot because it's objective is the most important in our area of Mali, the Dogon Country. We count on God and we count on you."**

**Housseyni Pamateck**  
**Host**  
**Sal-Dimi, Mali**



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 William M. & Miriam F. Meehan Foundation  
 Mark Meister and Carla Steiger  
 Michael and Gretchen Melchiors  
 Guido and Trish Meyer  
 Theresa Miedema  
 Anne M. Miller  
 Jon and Julie Miller  
 Nicholas Milhouse  
 Tim and Laurie Moats  
 Timothy E. Moats DDS, LLC  
 Christina Molden  
 Karen and Randall Moore  
 Pam Moore  
 Timothy and Becky More  
 Betsi and Warren Morris  
 Robert and Diane Morse  
 Brian Mowery  
 Julie and Scott Mueller  
 David and Diane Munsell  
 Troy and Pat Murray  
 Sally M. Muspratt  
 Dan Muzyka

Leonard and Charlene Nakahashi  
 Susan and Bill Napier  
 Jeff Neal and Susan Cellmer  
 The Neff Family  
 James and Alice Nelson  
 Steven and Renee Neuharth  
 Northeastern University Alternative  
     Spring Break program  
 Rick and Jane O'Hara  
 Kitty O'Hara  
 Declan and Rose Marie O'Sullivan  
 Bob and Mardie Off  
 Ron and Mollie Ohsner  
 Diane Ongaro  
 Shannon Ongaro  
 Stuart Oremus  
 Kari and Michael Ornes  
 Edward and Patricia Ornes  
 F. R. L. Osborne  
 Kate Ostrander  
 Mary Ann Ott  
 Doug and Faye Owens  
 Pat Franz Pahl  
 Jenelle and Christopher Painter  
 Michael Pedrotti  
 Karen and Mark Peller  
 John Penewit  
 Pentonian Inc.  
 Eli and Ilona Perencevich  
 Kent and Paula Peterson  
 Jim and Nancy Petro  
 William D & Helen Pflaum  
 Hollibert Phillips  
 Dick Piper and Ann Coles  
 Adele and Colin Pittendrigh  
 Jeff and Dawn Pogalz  
 Margaret and Rick Potts  
 Precision Microscope Sales  
 Brian and Lisa Provost  
 Rick and Kelly Pugh  
 Gary and Leddie Rabiner  
 Douglas and Diane Ramsey  
 Kori Ratliff  
 Mark and Karen Reder



Sheldon Reder CPAs  
 Barbara and Tim Reed  
 Carl and Pat Reidmatter  
 Rhonda Revis  
 Elizabeth Grant Reynolds  
 Christopher O. Reynolds  
 Francis and Kathy Richardson  
 Zafar and Teresa Rizvi  
 Ralph and Jane Roach  
 Cassie Robbins  
 Tracy and Christine Robbins  
 Burr and Terry Robinson  
 Margaret Rodeghero  
 JoAnn Rohyans  
 Rose Tree Medical Associates  
 Colleen Ross  
 Matthew Rothert Jr.  
 Matthew Rothert III  
 Monica Rothert  
 Janet F. Rothert  
 Jennifer Royall and Rick Alexander  
 Stacy and David Ruelle  
 Charles and Debra Russo  
 Wanjiru Kamau-Rutenberg and Isaac  
     Rutenberg  
 John Ruthven  
 Cynthia Ryan  
 Sacred Heart Catholic Church  
 Rosary Altar Society  
 Jerry and Debbie Sayre  
 Richard and Sandra Schaffer  
 Kristin Schofield and Jim Scheiner  
 Barbara Schenck  
 Bob Schenck  
 Reeve and Georgie Schley



“Welcomed by the entire community, we were also embraced as individuals and ushered into better understanding as the people of Kansongho shared their own personal stories, shared their comforts, worked with us side by side, taught us their songs, celebrated great joys, and spoke of sorrow and hardships. I can only hope that both the differences and similarities of our cultures enhanced each other. We are indeed one people sharing far more than I ever imagined”

**Julie Lundquist, volunteer**

Virginia Schmidt-Kellogg

Nicole Schrankel

Kim Schultenover

Daniel and Christine Schultze

Todd Schwebel

The Sciortino Family

The Louise Taft Semple Foundation

Kim Senft-Paras & Bruce Paras

Bud and Barrie Shinn

Trent Shino

Mary Sholty

Jeffrey and Brionne Sillman

Greg and Renny Silver

The Sinclair Family

Paul and Betsy Sittenfeld

Lisa and Kevin Six

Lindsey and Ben Smith

Craig and Stephanie Smith

Natalie and Timothy Smith

Michael and Kathryn Spanier

Jill and Chris Spiker

Larry St. Lawrence

Social Justice Committee, St. Leonard Faith  
Community

Standard Holding Company

Jon Stephenson and Pam Moore

Don and Margo Stever

Neil and Leigh Ann Stock

Ted and Frances Strickland

Bob and Tuey Stroud

Pam Sweetser

Edward and Sally Swift

Lockhart and Carol Swift

Ted and Becky Swift

The Syth Family

G. A. Sywassink

Bob and Hope Taft

David Taft

Joan M. Taft

John and Chris Taft

John and Laura Taft

Leslie Smith and Mary Taft

Sheldon and Becky Taft

Will and Judy Taft

Hugh and Maureen Taft-Morales

Ralph and Joan Talmage

Buck and Kristin Taylor

Mrs. Frank B. Taylor

The Traveling School

Therapeutic Pathways

Gwendolyn and Mark Thomas

Mackendree Thompson

Ellen Thompson

Allen and Darlene Timm

Tomahawk Printing

Tom and Jackie Toothman

Donnis Topel

Alvin and Mary Tsukayama

Yoshi Tsukayama

Jim and Sandy Turner

Kirk W. Tyson

John and Kristen Tytus

Unalakleet Sub-Regional Clinic

Unity Church of the Hills

University of Utah Global Health Alliance

Kendall and Kari Unruh

US Aeroteam

The Vallin Family

Franny and Ted Van Dyke

Greg and Jenny Van Wyk

Ashok and Hemank Varma

Gloria Vasquez

Vital Edge Aid

Julia and Avraham Vladimirskiy

The Wagner Family

Ken and Manjula Waldron

Robert and Sally Wandel

Beth and Tom Webb

Elizabeth Weinstein

Sherry and Mel Weinstein

Karen and Shawn Weller

Vilo and David Westwood

Mary Whitacre

Nels Wiberg

Tina Williamson

John and Jennifer Wocelka

Wolfe Associates

Robert and Jacquelyn Wolff

Bryan and Meggan Wolff

Denise and William Wolff

Sandy and Barbara Wood

The Wraith Family

The Wright Family

Gregory and Victoria Wright

Nanci Jo Zenner

Scott and Ann Zimprich

Pamela and Randal Zoeller

Te and Bill Zumeta

Valentine and Rhonda Zweber