

To Promote Education, Training and Professional Development in All Aspects of Military Comptrollership

September 2022

Washington Chapter



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ASMC:

ASMC Local Chapter

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President's Message

Greg Little



GAMECHANGER!

Did you know that if you read all the Department of Defense's policies, it would be the equivalent of reading through "Lord of the Rings" more than 100 times?

I did not know this. Like most people, I considered policy a tedious and elusive concept. I did not understand how important it was until a DoD rock star came to see me, Jacqueline Tame. She understood that policy

is what guides the Department of Defense. The challenge was these documents exist in different repositories, are discoverable to diverse communities, and evolve rapidly. No single ability has ever existed that enables navigation of the vast universe of governing requirements and guidance documents, leaving the Department unable to make evidence-based, data-driven decisions.

Jacqueline and her team's hard work paid off, resulting in a DoD capability called GAMECHANGER. Today, GAMECHANGER offers a scalable solution with an authoritative corpus comprising a single trusted repository of all statutory and policy-driven requirements based on Artificial Intelligence (AI) enabled technologies. GAMECHANGER consists of the following capabilities:

- Automated Data Ingest Pipelines: Pulling policy, strategy, and guidance from authoritative sources such as the Federal Register, military branch libraries, WHS DoD Directives Division, and much more
- Natural Language Processing: Providing capabilities such as keyword and intelligent search, query expansion, named entity recognition, and reference and keyword extraction
- Knowledge Graph: Allowing users to visualize complex relationships between documents, entities, and topics and to understand better how references connect policies
- Policy Tools: Enabling deeper policy analysis, including responsibility identification and semantic comparison of large amounts of text using the Responsibility Explorer and Document Comparison Tool
- Personalized to End Users: Favoriting capabilities to save searches, documents, and topics of interest, and telemetry data tracking to allow for customized recommendations

We believe this capability is an essential tool in your toolbox, and we hope you check it out!

Access GAMECHANGER @ https://gamechanger.advana.data.mil





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Upcoming Events

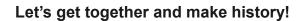
Date / Time	Upcoming Events / Sponsor / Speaker / CPEs	Location
21 Sep 22/1200-1300	Chapter Luncheon Meeting / USMC / Mr. Jamie Thompson / 1 CPE	Virtual
29 Sep 22/1200-1330	Virtual Smithsonian Institution Community Service Event	Virtual
19 Oct 22/1200-1300	Chapter Luncheon Meeting / USCG / LCDR Sanchez / 1 CPE	Virtual
16 Nov 22/1200-1300	Chapter Luncheon Meeting / DoD / TBD / 1 CPE	Virtual
6 Dec 22/1730-2030	ASMC Washington Chapter Holiday Social	Army-Navy CC
17 Dec 22/TBD	Community Service Event - Wreath-laying	Arlington National Cemetery
9 Mar 23/0800-1700	NCR PDI	Washington Convention Center

Community Service



ASMC Virtual Community Service Event

Thursday, September 29, 2022 12PM - 1:30PM via Microsoft Teams Meeting





We invite you to join your fellow ASMC Washington Chapter members as we transcribe digitized collections from the Smithsonian museums from the comfort of your home or office. You are welcome to join for the entire time or part of the time and you can continue transcribing after the event or later.

This is an outstanding opportunity to learn more about our history by transcribing historical documents. Volunteers will look at a scanned image of a document usually containing handwritten and/or typed information and document what they see for future viewing and research. No previous experience is required and all information will be provided at the event.

To sign up for this exciting event, please send an email to Jeff Norris (inorris@kpmg.com) a fellow ASMC Washington Chapter members no later than September 27, 2022.

Additional information about the Transcription Center at the Smithsonian Institution can be found at https://transcription.si.edu/about.

Scan this QR Code to "like us" and start

receiving up-to-date information.





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Featured Article



The Focus of the Future: How the New FM Strategy and Operational Imperatives Align By Ms. Abigail Zofchak, SAF/FMB

As financial managers, our job is to secure and execute resources to fund Air Force and Space Force capabilities in support of the Department of the Air Force's (DAF's) priorities and missions. As we remain globally engaged in a complex, dynamic, and increasingly uncertain world, we cannot afford problems caused by uncertain and unstable funding. Conducting current operations, sustaining readiness, and making progress towards a more modern, capable

and lethal future force requires consistent, predictable, and sufficient funding. With the growing range of challenges facing the Department, from competing against an increasingly predatory China to deterring Russian aggression, we must ground ourselves within a strategic framework to enable a successful linkage between resource decision making and operational mission goals.

So how are we actually doing this? How is the DAF Financial Management (FM) community properly aligning resources to the overall strategic interests of the Department? For starters, we need to be working within our own functional community to ensure we have a clear idea of the role that we play in supporting the mission of the DAF. While the first two goals of the Fiscal Year 2022-2026 Financial Management Strategic Plan (FMSP) focus on building a strong team and improving our information technology practices, the third goal aims to guide the FM workforce towards building and executing a strategically framed budget to meet the challenges of the world today.

Goal 3: Optimize Resources, Mitigate Risk, and Improve Service to Customers, reflects our commitment to understanding the mission, end-user needs, and delivering FM expertise in every way to our customers. Goal 3 highlights FM's role in providing decision-quality cost and financial analysis, guiding the budget deliberation and development processes, and delivering decision support in line with mission priorities. Without a heightened strategic awareness, FM professionals could put the success of the entire DAF at risk. An unresponsive, slow, and disjointed defense resourcing process can lead to the loss of information, lives, and wars. If the DAF fails to sufficiently resource programs that field critical new technologies while America's adversaries succeed, it could be detrimental to the security of this nation.

With Goal 3 in place as a roadmap for our career field's role in supporting the DAF's missions, we can turn to the "big picture" strategic frameworks that enable us to guide resource management decisions that link funding to the operational needs of the Department. To provide a clearer set of strategic priorities, the DAF has developed a set of Operational Imperatives (OIs). The OIs are critical operational capabilities and functions that the DAF must invest in to deter conflict and project power against pacing challenges. As Secretary of the Air Force Frank Kendall has stated in the past, "My highest personal goal as Secretary has been to instill a sense of urgency about our efforts to modernize and to ensure that we improve our operational posture relative to our pacing challenge: China, China, China. The most important thing we owe our Airmen and Guardians are the resources they need, and the systems and equipment they need, to perform their missions."

The OIs aim to do just that. There are seven imperatives in total, and each will work in tandem to direct decisions to build a budget that optimizes resources in support of an integrated set of capabilities and systems that bolster our competitive dominance. The OIs provide a clear set of capability goals and complement each other in ways that support a cohesive budget build. If the DAF fails to meet the requirements laid out in the OIs, it will take on unacceptable operational risk. This strategic framework enables the Department to build a budget to meet the demands of today's global environment.

Continued next page





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Featured Article

Continued...

At this point, you might be asking: Haven't we always tried to build budgets that meet the demands of the Department's strategy? How is this any different? Indeed, it has always been our role to optimize resources to meet mission requirements. However, the security environment is different now, and, as a result, so should our approach to formulating a budget. As the United States (US) answered a global call to fight terrorism starting back in 2001, China and Russia have been building capabilities to defeat US power projection and strengthen their grip in their respective regions. Defeating a counterinsurgency threat represented a different type of conflict against a different type of opponent. As a result, combating those threats required a different capability posture than what is necessary to meet the pacing challenges we face today with modern peer militaries. The OIs walk in step with this shift to ensure the DAF does not fall short of success in this new operational reality.

The Air Force Operational Imperatives

- Defining Resilient and Effective Space Order of Battle and Architectures
- Achieving Operationally Optimized Advanced Battle Management Systems (ABMS) / Air Force Joint All-Domain Command & Control (AF JADC2)
- Defining the Next Generation Air Dominance (NGAD) System-of-Systems
- Achieving Moving Target Engagement at Scale in a Challenging Operational Environment
- Defining Optimized Resilient Basing, Sustainment, and Communications in a Contested Environment
- Defining the B-21 Long Range Strike Family-of-Systems
- Readiness of the Department of the Air Force to Transition to a Wartime Posture Against a Peer Competitor

Now, more than ever, the Department needs to be building a strategically framed, cohesive, and defendable budget. We need to posture resources to enable the Air Force and Space Force to develop, acquire, and maintain the capabilities required for today's pacing challenges. With the development and use of the DAF's OIs, the Department goes beyond thinking about Air Force and Space Force capabilities in terms of individual platforms and is instead evolving its approach to focus on capabilities within an integrated system-of-systems. The success of our entire defense strategy depends on its ability to control the air and space domains and achieving these seven imperatives will bolster our competitive advantage and improve our ability to deter threats from rising global competitors.

About the Author:

Ms. Abigail Zofchak is the Budget Analyst for the Other Procurement and Procurement of Ammunition appropriations for the Office of the Assistant Secretary of the Air Force for Financial Management – Budget Investment.



If you would like to write an article for the ASMC Washington Chapter newsletter, please contact your Service representative or the newsletter editor.





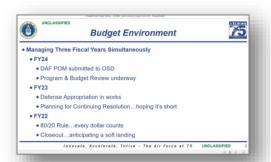
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August 2022 Meeting Recap











Major General Michael Greiner,
Deputy Assistant Secretary for Budget,
Office of the Assistant Secretary of the A

Office of the Assistant Secretary of the Air Force for Financial Management & Comptroller

Time: 12:00 pm - 13:00 pm Date: Thursday, 18 August 2022 Location: Virtual Luncheon via Zoom

The August 2022 meeting featured Major General Michael A. Greiner, Deputy Assistant Secretary for Budget, Office of the Assistant Secretary of the Air Force for Financial Management and Comptroller speaking on the topic: "Pentagon Budget Atmospherics: A DAF Perspective." Maj Gen Greiner's humility and servant leadership style shined start to finish from his kudos to all of us in the career field, but especially in the NCR, to the abundant and frank remarks to his slide points and closing reminders.

Maj Gen Greiner spoke to his current, continual focus on three fiscal years. Right now, FY22, 23, and 24 were highlighted with light speculation and perspectives he's got for forecasts and feelings of how things will shake out in the coming weeks and years. His presentation continued with sweeping looks at what his foxhole is like these days paying attention to weather events and weather channel celebrities, Ukraine and related international events, inflation and economy woes, and the continued changes surrounding CV-19. These speaking points segued to his triad of managing the environment: priorities and sources of them, collaboration, and communication. The FM strategic plan received notable shout outs from the audience.

The planned presentation portion wrapped up with a favorite slide titled "What I've Been Reminded of..." based on Maj Gen Greiner's thirty-plus years of life in the Air Force. He offered personal examples and stories to highlight the slide bullets like care of self and family, pride, national security supporter roles, and more as related to his multiple tours in the NCR and wanting to help us all do well together.

Please register for the next meeting at <u>WWW.WASHINGTON-ASMC.ORG</u> or contact your Service Secretary





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September 2022 Meeting



Mr. Jamie Thompson

Assistant Deputy Commandant (Installations & Logistics for Contracts) Headquarters Marine Corps

Time: 12:00 pm − 13:00 pm

Date: Wednesday, 21 September 2022

Location: Virtual Luncheon via Zoom for Government

Topic: Overview of Marine Corps Procurement and HQMC I&L Contracting Indicatives to Improve Warfighter Support

Mr. Jamie Thompson is the Assistant Deputy Commandant, Installations and Logistics for Contracts (ADC, I&L (Contracts)). He is a senior contracting officer responsible for award, administration and oversight of contracts that support the Marine Corps Operating Forces, and supporting establishment supply and service requirements. Mr. Thompson is the principal civilian advisor to the Deputy Commandant for Installation and Logistics for acquisition and procurement matters. Mr. Thompson is responsible for leading the Marine Corps Field Contracting Service which comprises greater than 20 procurement offices, and 400 procurement professionals.

Prior to joining the Headquarters Marine Corps, Mr. Thompson was the senior contracting officer for Program Executive Officer, Land Systems Marine Corps (PEO LS) where he led contracting activities for the Marine Corps complex weapon systems such as ground tactical vehicles, amphibious tactical vehicles, radar systems, and command and control systems. In this role, he led and influenced the contracting and procurement decisions for greater than 20 acquisition programs, which included six (6) Acquisition Category (ACAT) I programs. The value of PEO LS programs under his contracting leadership exceeded \$7 Billion.

Mr. Thompson graduated with a Bachelor of Science Degree in Transportation/Logistics from the University of Maryland and with a Masters of Business Administration from Loyola University of Maryland. Mr. Thompson's awards include: Vice Presidential Hammer Award for Reinventing Government; Department of the Navy Acquisition Professional of the Year for FY 2014; Naval Surface Weapon Center (NSWC) Carderock Division Command Outstanding Leadership Award FY 2016; Marine Corps Meritorious Civilian Service Award Medal; Navy Meritorious Civilian Service Award Medal; and Department of Homeland Security Small Business Advocate of the Year

Please register for the next meeting at WWW.WASHINGTON-ASMC.ORG or contact your Service Secretary





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This year's ASMC/AGA Golf Tournament was held on Thursday, 28 July at the Fort Belvoir Gunston and Woodlawn courses. The success of this event again this year can be attributed to the dedicated government and corporate Golfers, our outstanding Corporate Sponsors and the terrific volunteers, working on and off the course. *It was a perfect sunny mid-summer day.*

Super excited that we had four Early Careerist foursomes and that both of our course winning teams were Early Careerists [see photos], one that included our Washington Chapter Early Careerist Co-Chair Cody Ferguson! Many thanks to Matt Ledder, Washington Chapter Early Careerist Co-Chair for his recruiting for the event and greeting the crowd before shotgun start.

Amidst the festivities, our ASMC and AGA members generously gave to those less fortunate by donating over 220 pounds of food goods and non-perishable items from 27 donors for the Capital Food Bank. Thanks to **Jeff Norris** for ensuring we supported this worthy cause.

ASMC Golfers 155 / AGA Golfers 34

50 Government golfers * 138 Corporate golfers * 188 Total golfers

Special thanks to **Deb Del Mar** for her opening remarks and **Conrad Symber** and **Matt Hunt** for the excellent job as the Co-Golf Tournament Chairs.

Thanks to all the volunteers who helped before, during, and after the event!

Levi Buck Rita Finney Gaddy Rich Hardi Leila Hertz Kris Kershaw Shawn Winn

Thank you to Fritz Diekmann and everyone at Fort Belvoir Golf Course for their outstanding support!

Born to golf. Forced to work. - Author Unknown





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Thank you! To all of our sponsors





























Congratulations to our 2022 First Place Winners!



Course Woodlawn Winners: 56

Riley Leonard

Ryan Leonard

Sean Wilson

Anthony Iacobucci



Course Gunston Winners Score: 53

Nick Lanham

Travis Benson

Jared Payne

Cody Ferguson [ASMC Washington Chapter Early Careerist Co-Chair]





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Stay Connected!

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Early Careerist News

The **Washington Chapter Early Careerists** held our first in person **happy hour** of the summer in June at RxR in Crystal City! The event was well attended and everyone was thrilled to be socializing in person again. If you are interested in attending upcoming events, here are some other events on the horizon:

Calling All ASMC Early Careerists

ELIGIBILITY:

Anyone with less than ten years of experience in their current profession may join.

Why You Should Join:

As a future government or industry leader in Defense or US Coast Guard FM, ensure your training needs are met with:

- Social and Networking Events with other Early Careerists, as well as Senior Leaders
- The opportunity to correspond and collaborate with a Senior Mentor/Coach
- Cost-effective training and education to obtain CPEs and highly valued Certified Defense Financial Manager test-based credential
- ❖ In-person ASMC Monthly Luncheons at a discounted rate (when they resume)
- An active community of cohorts within the ASMC National Engage Platform Early Careerist Forum (details to follow)

Bios/Contact Information:

Cody Ferguson, Chairman of Early Careerists cody.a.ferguson9.civ@mail.mil

Cody Ferguson is a Staff Accountant and Executive Analytics Portfolio lead on the Advana program with 6 years of experience working in DoD. He started his career in DoD as a Trainee in the DON's FM Career Program before moving to the DON Budget Office and ultimately OUSD(C) after completing his Master's Degree in Forensic Accounting.

Matt Ledder, Vice Chairman of Early Careerists mledder77@gmail.com

Matt Ledder is a Financial Consultant/System Engineer at Black Diamond Advisory.





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Training & Education

The ASMC Washington Chapter is sponsoring the following mini-course at no cost to our members.

MINI-COURSE (F3588)

Cost-Benefit Analysis

This mini-course will introduce cost-benefit analysis and how it is used to support decision-making in the organization, thereby increasing public welfare and improving efficiency.

DoD Certification Level 2 COMPETENCY: Financial Management Analysis - 2.5 hrs (PL3) CPE Credits: 2.5 credits November 16, 2022

Two Virtual Sessions Available

- AM SESSION 8:30-11:30 AM
- PM SESSION 12:30-3:30 PM

Register by November 3, 2022

VIRTUAL

Please visit ManagementConcepts.com/pm_elearning_sysreq for the hardware and software requirements.



To register, visit ManagementConcepts.com/ASMC-Registration

Due to high demand, please notify Management Concepts if you are not able to attend after registering.

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ASMC National News



American Society of Military Comptrollers

To promote education, training and professional development in all aspects of military comptrollership.

ASMC Value Proposition

ASMC supports

A global community of defense financial managers, military comptrollers, and corporate members

Who need

Convenient, affordable, and collaborative opportunities for leadership and education that further enable the support of warfighters, the National Military Strategy, and the overall federal financial management (FM) profession, while enhancing their career development

By providing

Educational materials, training courses, the Certified Defense Financial Manager (CDFM) certification; leadership opportunities at National and Chapter levels, opportunities to enhance communication skills and contribute to the federal FM body of knowledge; and in-person and virtual access to a global network of peers, and a knowledgeable and customer service-oriented staff

As a result

Financial managers who are members or certificants of ASMC are equipped with the latest innovations, industry knowledge, and best practices; possess a broader understanding of defense FM policies and operations; and differentiate themselves as highly qualified candidates for positions within the DoD, the United States Coast Guard, other federal agencies, and the private sector

Because of

ASMC's status as a premier defense financial management education provider, it is recognized as a prestigious organization for leaders and other individuals serving in or supporting the defense FM community

Unlike

Competitive membership organizations or educational programs that provide products and services to the financial management profession but do not offer ASMC's unique specialization in military comptrollership





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ASMC National News





The Virtual Instructor-Led EDFMTC Enhanced Defense Financial Management Training Course is a 5-day, 40-hour, intensive financial review course. It is taught in three modules.

- 1.Resource Management Environment
- 2.Budget and Cost Analysis
- 3.Accounting and Finance

Register here

Details

Start: September 19 End: September 23

Cost: \$1,100

Venue: Zoom. <u>See Technical Capabilities Required</u>.

A copy of the textbook will be mailed before the class starts. Please provide the

mailing address for your textbook to Education@asmconline.org.

Course cost does not include the CDFM exam.

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ASMC offers the Certified Defense Financial Manager (CDFM) educational program and certification designation to those persons desiring to demonstrate proficiency in the core aspects of Defense Financial Management.

For more information, visit: http://www.asmconline.org/certification/cdfm-information/

Congratulations to our newest Washington Chapter CDFMs!

Dominique Gibson Cathy Lough Nathan Quellhorst Hunter Rheaume Ellen Sutey

While most candidates in the CDFM program are civilian or military/reserve members of the Department of Defense, U.S. Coast Guard, U.S. Army, U.S. Air Force, U.S. Navy, U.S. Marine Corps or employees of defense contractors or suppliers, the CDFM program is open to <u>all candidates</u> who have a high school diploma (or equivalent) and meet the following work experience qualifications:

Have the required number of years of defense-related financial management experience outlined below:

- Two (2) years if you hold an Associate's degree or higher; or
- Three (3) years if you do not have a degree.

Do not have defense-related financial management experience, but can meet the following criteria outlined below:

- Four (4) years of Federal government-related financial management experience; and
- An Associate's degree or higher.

There are three steps involved with earning your CDFM:

- 1. Enroll in the CDFM Program. Your enrollment is valid for two (2) years, during which time you must take, and successfully pass, the three CDFM module examinations.
- 2. Submit Your Verification of Financial Management Experience Form. This form, which must be signed by a supervisor who can verify your work experience, must be returned to ASMC after enrolling in the CDFM program. You do not have to submit this form prior to taking a CDFM examination, but it is required prior to the awarding of the CDFM designation.
- 3. Purchase and Schedule the CDFM Examinations. Be sure to carefully and completely read the criteria associated with each testing option for the CDFM examinations. Failure to do so can result in the purchase of the wrong CDFM examination and/or the inability to test at your preferred location





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President Mr. Greg Little, OSD postmaster@Washington-asmc.org 603-502-1604

President Elect Army: Vacant

Secretary Ms. Jane Roberts 202-963-8359

Treasurer Ms. Adil Durrani, 571-215-4716 Treasurer Elect Vacant

DoD Vice President Mr. Charles Morse, 703-692-8059 **DoD Assistant Secretary** Ms. Yelena Baker, 703-614-8399

Army Vice President COL Torin Hamilton, 703-692-6898 Army Assistant Secretary Vacant

Navy Vice President Ms. Raquel Kuhfahl, 571-264-5646 Navy Assistant Secretary Ms. Veronica Trent-Walton, 202-309-7735

Marine Corps Vice President Ms. Shari Ritter, 703-614-0710 Marine Corps Assistant Secretary Vacant

Air Force Vice President Ms. Ashley Emrick, 703-695-3621 Air Force Assistant Secretary Ms. Abigail Zofchak, 614-557-8584

Coast Guard Vice President LCDR Mark Sanchez, 202-475-5459 Coast Guard Assistant Secretary SK2 Xavier Palmer, 256-529-8469

Corporate/Retiree Vice President Ms. Deb Del Mar, 703-593-6667 Corporate/Retiree Secretary Mr. Chris Stockel, 703-869-8361

Chapter Leadership Email: postmaster@Washington-asmc.org





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Committee Chairs

Training and Education

Chair: Terry Placek and Millie Thompson

Dick Reed	CDFM	703-971-4063
John Writer	Awards/Essay Chair	703-931-5600
Mario Beckles	Scholarship	703-806-7725
Milford E. Thompson	Luncheon	202-685-1524
Jennifer Miller	Luncheon Liaison & Host	703-861-5643
Terry Placek	Training & Education	703-671-7550

PDI

Chair: Deb Delmar

Deb Delmar NCR PDI & PDI Silent Auction 703-593-6667

Outreach and Publicity

Chair: Wayne Whiten and Jeff Norris

Raquel Kuhfahl	Competition	571-264-5646
Jeff Norris	Community Service	202-533-4024
Dan Olden	Membership	202-533-5183
Rocky Wilber	Photographer	571-372-7190
Michael Monson	Newsletter Editor	703-795-6086
Wayne Whiten	Webmaster	703-797-8831
Dominick Iacobucci	Webmaster Deputy	703-797-8532
David Zavada	Audit	703-931-5600
Cody Ferguson	Early Careerist Chair	571-225-5349
Matt Ledder	Early Careerist Vice	703-964-6671

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